

# ADVANCING THE COMMON GOOD



A new awareness of individuals and groups is forging a new public policy paradigm. From action to interaction, from individual intelligence to collective intelligence, the rules of the game have shifted from the public good to the common good.

Today's evolving policy environment is not just shared, it is co-developed, co-produced and co-managed by empowered individuals.

## ONE HOPE, ONE CONVICTION

Public policy can be used to frame this evolution and enhance the positive impact of emerging technology on issues of global significance.

The School of Public Affairs is based on one hope and one conviction. Our hope is to develop a sense of the common good within students who will construct the world of tomorrow. Our conviction is that Sciences Po is the ideal place to bring this hope to life.

# THE EUROPEAN SCHOOL OF PUBLIC AFFAIRS

The School of Public Affairs aims to educate a new generation of leaders who want to address humanity's most pressing challenges and find innovative solutions for the common good.

- A transdisciplinary program in human and social sciences bridges the gap between **theory** and **practice, decision and action**.
- **A multidimensional and panoramic vision** of public affairs that embraces a plurality of values and cultural contexts and opens pathways to deeper knowledge in public action 3.0 and open gov.
- **A multidisciplinary pedagogical approach**, anchored in social sciences, with a focus on exploring the intersection between public affairs and cutting-edge technologies.
- **An emphasis on policy and decision-making**, transitioning from a whole of government to a whole of society approach, to investigate new practices of citizenship and participative democracy.
- **A fusion of frontier research and pedagogical innovation** to equip new actors to harness today's increasing complexities and to surmount the boundaries of clustered knowledge.
- **A choice of specialized policy streams:** public administration, culture, defence and security, economics and public policy, digital and new technology, energy and sustainability, global health, management and public affairs, markets and regulation, politics, social policy and social innovation.
- **A tradition of excellence in training for public administration exams** at the national and European levels.
- **Academics and practitioners from around Europe and the world** join a core group of Sciences Po faculty, guaranteeing a variety of critical and cultural perspectives as well as pedagogical approaches.

Sciences Po is among the world's premiere institutions of social science education and research and stands out as a world-class university that has trained presidents, prime ministers and CEOs for nearly 150 years. **The School of Public Affairs draws on the heritage of Sciences Po and uses its unique culture, expertise and knowledge of European policies to train policy actors in the management and evaluation of public policy within the European context.**

While located in the heart of Paris, Sciences Po is **resolutely global in perspective**. The School of Public Affairs has partnered with prestigious universities throughout the world to offer a large scope of dual degrees and exchange opportunities.

[[ Anne-Marie Idrac .....

*French former Minister of State for Transportation and Former CEO of the French National Railway - President of the School's Board of Advisors.*

*We want to offer a vast array of opportunities to our students, in which they will contribute, in their own way and with their networks, to foster and enhance the public interest and the public good "*

## 2 INNOVATIVE LEARNING

In today's changing policy landscape, the world is becoming a global village. The School of Public Affairs collaborates with a network of partners to prepare the next generation of global village leaders to understand and to create solutions to global public policy challenges. The School's mission is to help responsible actors to think critically about complex policy issues, to design concrete solutions and to transform ideas into action.

**Case studies use active pedagogy**, placing students at the heart of complex situations. Students are immersed in the retrospective analysis of a case and work together to find practical solutions to the problems raised.

**Student-led policy simulations**, such as the European Heritage Prize and the Paris Energy Simulation constitute innovative educational projects that aim to place students in real-life professional situations.

**The Policy Innovation Lab** enables students to engage in a project related to a major public policy issue, to propose concrete and innovative solutions and to implement these solutions in order to improve the lives of citizens. The Lab mobilizes students to develop creative technological and policy solutions to challenges related to the UN Sustainable Development Goals (SDGs).

**The School of Public Affairs partners with Harvard and the Centre de recherches interdisciplinaires (CRI)** to offer students from these three prestigious institutions a Summer School which combines hard sciences and social sciences. This summer programme explores the links between biology, engineering, design and social sciences in order to transform local public policies through a focus on citizen engagement.

**Civic Tech Initiative**, a partnership with the School of Public Affairs, Facebook, Make.org Foundation and *Les Echos* magazine, draws together technological innovation and citizen engagement to transform citizens' ideas into concrete political impact.



# TWO-YEAR MASTER'S DEGREES

## MASTER IN PUBLIC POLICY

The Master in Public Policy is a two-year degree designed to prepare future professionals of public affairs for a great diversity of careers worldwide.

The curriculum is built around a thorough core module in public economics, public policy, ethics, technology, management, international governance and law, with a choice of a multitude of electives that examine current policy debates with insights from academics and practitioners.

### Core courses:

- Public Policy
- Policy Analysis
- Public Economics
- Management, Leadership and Organizations
- Law and Regulation
- Ethics and Public Policy or Disruptive Technologies and Public Policy

## MASTER IN EUROPEAN AFFAIRS

The Master in European Affairs offers a comprehensive programme of instruction for students keen to embark on European careers.

It brings together students from over 35 countries and a faculty with the same multicultural profile, comprised of academics, researchers and European or French civil servants, together with the best practitioners from the European «galaxy». The objective of this program is to educate specialists in European questions who are able to easily adapt to a multicultural environment.

### Core courses:

- Public Economics
- Constitutional Foundations of the European Union
- The Political System of the European Union in a Time of Crisis
- Policy Analysis
- Economics of European Integration
- Regulating the European Internal Markets
- Ethics and Public Policy or Disruptive Technologies and Public Policy

The School offers multiple policy streams for students to specialize in critical policy challenges.

- Cultural Policy and Management  
- Defence and Security 
- Digital, New Technology and Public Policy 
- Economics and Public Policy 
- Energy, Resources and Sustainability  
- Global Health  
- Management and Public Affairs 
- Markets and Regulation 
- Politics and Public Policy 
- Public Administration 
- Social Policy and Social Innovation 
- Europe in the World\* 

\* Offered through the Master in European Affairs. Cross-listed with the Paris School of International Affairs.

## 4 ONE-YEAR MASTER'S DEGREES

### MASTER IN PUBLIC AFFAIRS

The Master in Public Affairs (MPA) is Sciences Po's flagship full-time one-year programme for mid-career professionals interested in public policy and the interaction of the public and private sectors.

The programme focuses on policy design and implementation as well as on the management of public affairs, and introduces participants to real-world policy problems using interdisciplinary analytical tools and hands-on training workshops.

The MPA relies on Sciences Po's world-class faculty and its unparalleled network. It engages the alumni community for guiding student projects, for master classes and students' career development.

The MPA's other advantages include innovative teaching strategies (online resources, project work, policy lab), small group size, and international diversity of students and faculty.

In addition to fostering students' analytical capacity, the MPA also focuses on management in all its dimensions: negotiation, crisis communication, regulation, digital transformation of organisations, decision making and public budgeting.

#### Core courses:

- Public Policy
- Macro-Economics of Public Policy
- Policy Implementation
- Leadership, Management and Organizational Change
- Public Economics



Students can specialize by choosing courses in one of the policy streams offered by the School.

*Roopa Dhatt*  
American graduate, 2012

*The MPA is more than a master's program, it is a community that one belongs to and an experience that leaves a lasting impression on how we approach society."*

## THE EXPERIMENTAL PROGRAMME IN POLITICAL ARTS

The Experimental Programme in Political Arts (SPEAP) is a one-year Master's programme for mid-career professionals with at least 4 years of professional experience.

**This full-time programme brings together architects, designers, academics, public servants, managers, researchers, administrators, activists and curators who wish to enhance their skills, develop inventive tools and give new momentum to their career.**

This multidisciplinary programme is driven by key notions of experimentation, inquiry and innovation that explore the points of articulation and connection between scientific, artistic, and political fields. The programme's conceptual framework is based on the fields of social sciences and humanities (including philosophy, sociology, history and science). The programme combines theoretical teaching with pragmatic tools and concepts, through group work and workshops that are comprised of exercises in which participants co-develop and test practical solutions to real-world issues.

Students will also benefit from the core curriculum of the School of Public Affairs. According to their professional trajectory and objectives, students can choose to develop skills in project management within the scope of public policy and the various policy streams offered within the School.



*Bruno Latour*

*Sociologist, Anthropologist,  
Philosopher and Founder of SPEAP*

*"If policy is the art of what is possible, then we need to multiply what is possible through art."*

## POLICY STREAMS

### CULTURAL POLICY AND MANAGEMENT

By exploring the connections between culture and public affairs and by questioning the place and the value of culture in the global and sustainable economy, this policy stream is specifically designed to prepare the next generation of key players in cultural policy-making, in the creative industry, in management of cultural organisations and major cultural projects, at local and global levels.

#### Required courses:

- Comparative Cultural Policies
- Creative industries: the new challenges
- Culture and art economics
- Culture and Global City
- Culture in the digital era
- Fundraising & management of the cultural sector
- Marketing of the cultural industries

#### > Scientific Advisors:

**Dominique de Font-Réaulx** - Chief Curator, Louvre Museum / **Vincent Lepinay** - Associate Professor at Sciences Po / **Jean-Paul Cluzel** - former French high civil servant/ Chairman, *Institut pour le financement du cinéma et des industries culturelles*



### DEFENCE AND SECURITY

This policy stream offers an in-depth and wide-ranging examination of defence and security policies within the context of current emerging threats. These risks have given rise to the creation of new policies within governments, industries and civil organisations, producing new tools and approaches within both public and private sectors. With an emphasis on the nexus between the political and economic spheres as they relate to mutating defence and security challenges, this policy stream will focus on the methods used to construct and administer policies within civil and military institutions.

#### Required courses:

- Risk and Threat Assessment
- Cybersecurity
- Homeland Security Regulations
- Public Finance, Defence and Security
- Defence Actors
- Defence and Security Economics
- Defence Policy
- Intelligence and Business Intelligence Policies

#### > Scientific Advisor:

**Guillaume Farde, PhD** - Director-General of ALTHING

 **Pascal Lamy** .....

*Former head of the WTO - Keynote speaker, inaugural lesson and member of the School's Board of Advisors.*

*The very notion of public affairs has completely changed. Today's actors of public good are infinitely more numerous, diversified and multilocalised than they were in the past. "*





## DIGITAL, NEW TECHNOLOGY AND PUBLIC POLICY

The digital revolution is transforming the inner workings of our economies, businesses, democracies, social models and public affairs. The aim of this policy stream is to understand the evolution of economic and human activities that are direct results of digital technology and to explore the regulatory measures to be taken by public policy and civil society. It prepares the next generation of actors to leverage the nexus of interactions between exponential technologies, public affairs and civil society.

### Required courses:

- History of Technology Revolution
- E-Government
- The Network Economy: Microeconomics of Digital Markets
- Regulation & Digital Economy
- The Digital Transition of Organisations

### > Scientific Advisor:

**Nicolas Colin** - Co-founder and Partner, TheFamily

## ECONOMICS AND PUBLIC POLICY

This policy stream is designed to prepare the next generation of leaders in economic policy-making.

It equips highly skilled economists with rigorous analytical and quantitative knowledge and professional skills applied to a variety of policies from competition policy and regulation, monetary, financial and fiscal policy to employment and social policy.

This stream particularly equips students to pursue careers related to economic policy making in governmental organizations, international organizations and public agencies. It also meets the needs of highly trained economists working in the private sector, for instance in banking, consultancy, public-private partnerships or non-governmental organizations.

### Required courses:

- Macro-Economics for Public Policy
- Evaluation of Public Policy
- Behavioral Policy
- Public Budgeting and Financial Management
- Political Economy
- Econometrics Methods

### > Scientific Advisors:

**Roberto Galbiati** - Researcher, National Center for Scientific Research (CNRS)

**Francesco Saraceno** - Senior Economist, Deputy Director OFCE



## ENERGY, RESOURCES AND SUSTAINABILITY

Climate change, scarcity of resources and energy transition are some of the most acute challenges faced by today's society.

These require policy and decision makers in the energy field able to comprehend and analyse those challenges with a global approach in order to bring about a more sustainable model. Sustainability should indeed be a central objective in the design of new policies and the making of all decisions as it conditions the common good in the medium and long run.

### Required courses:

- Economics of Energy, Resources & Infrastructures
- European Energy Regulation
- Geopolitics and Economics of Energy, Resources and Infrastructures
- Project Finance Management in Energy & Resources
- Economics of Environment
- Environmental Policy & Law

### > Scientific Advisors:

**Jean-Pierre Hansen** - Economist, Member of the executive committee of Engie

**Sophie Méritet** - Professor of Economics



## GLOBAL HEALTH

While the dramatic advances of the last several decades in transportation, communication, and technology have created unparalleled opportunities to improve the health of the world's population, including the poorest, they have also simultaneously put the planet at risk for large-scale disasters and pandemics. Meanwhile, a large eco-system of private firms, public-private partnerships, international organisations, private foundations, NGOs and consultancies has grown and dramatically changed the past landscape. This policy stream addresses today's most important global and domestic health challenges and prepares its graduates for positions across a range of organizations, from the public and private, national, bilateral to the multilateral.

### Required courses:

- Health: A Global Perspective
- Health Economics
- Biostatistics & Epidemiology
- Contemporary Health Issues & Challenges
- Health Policies & Organizations
- Digital Health Innovations & Industries

### > Scientific Advisors:

**Henri Bergeron** - Professor in Health Policy

**Daniel Benamouzig** - Professor in Health Policy

**Louis-Charles Viossat** - World Bank, IGAS

**Didier Tabuteau** - Council of State



## MANAGEMENT AND PUBLIC AFFAIRS

A new area of public affairs is calling for a new kind of manager of public affairs. A new awareness of individuals and groups is forging a new public policy paradigm, where the frontiers between public sector, private sector, organizations and civil society are blurred. To evolve between those different layers, from the local to the global perspective, from public-private partnerships to organization and civil society, new skills are required for managers of public affairs.

### Required courses:

- Public Management
- Public Decision-Making
- Strategic Business Management
- Public / Private Partnerships
- Lobbying

### > Scientific Advisor:

**Jérôme Filippini** - Secretary-General, Cour des Comptes, French Supreme Audit Institution (SAI)

## MARKETS AND REGULATION

Whether at European or national level, graduates of this policy stream should be competent to ensure that the policies are efficient and effective. It is designed to prepare the students to be competent in policy-making with a perspective on how policies are affecting the everyday life of business and citizens.

The curriculum connects theory and practice by providing the necessary multidisciplinary approach to deal with regulatory policy problems. Students receive professional expertise through case workshops, elective coursework in specific fields of regulated policy areas both at national and European level such as Energy and Environment Policy; Health and Social Policy; Sustainable development and European Monetary, Fiscal and Financial Policy.

### Required courses:

- Regulation
- Economics of Regulation
- Econometrics/Evaluation of Public Policy
- European Competition Policy and Law
- Economics of Competition

### > Scientific Advisor:

**Roberto Galbiati** - Researcher, National Center for Scientific Research (CNRS)



## POLITICS AND PUBLIC POLICY

This policy stream in Politics and Public Policy offers an excellent preparation for further research work or for work in public sector, policy analysis and consultancy, European institutions, non-governmental organizations and the private sector. Students learn political processes and institutions in democracies and non-democracies around the world with a special focus on the European continent.

Throughout the stream focus is both on national and European politics.

The stream gives students both a specialization in a subfield of political science and rigorous research training.

### Required courses:

- Political Economy and Comparative Politics
- Public Decision Making
- Media, Communication and Politics
- Strategic Decision Making, Changing Face of Politics

### > Scientific Advisor:

**Emiliano Grossman** - Associate Professor at Sciences Po / Centre d'études européennes (CEE).

## PUBLIC ADMINISTRATION

The policy stream in Public Administration is designed to provide students with fundamental knowledge in public law, public finance and social or European issues, as well as with the practical skills needed to hold executive positions in administrations.

It is intended for students who wish to integrate the French administrations or to hold positions in private companies for which the joint cooperation and interaction with the public sector plays a structuring role.

### Required courses:

- Public Law
- Public Finance
- Social and European issues, European Public Law
- Public Economics

### > Scientific advisor:

**Bernard Stirn** - Council of State

## SOCIAL POLICY AND SOCIAL INNOVATION

In this policy stream, students are engaged in the study of today's most significant societal challenges and welfare state transformations, at the intersection between welfare systems, demographic shifts, globalization dynamics and the increasing social equity concerns in education, employment, income, health and well-being.

Students learn about the latest social policy theoretical and empirical research in interdisciplinary perspectives and gain an understanding of the mechanisms by which policy patterns and trends impact social change.

### Required courses:

- Comparative Welfare States
- Inequality Studies
- Population Dynamics, Demographic Change and Public Policy
- Social Policy in Practice
- Comparative Employment Law
- Gov 3.0
- Economics and Funding of Social Policy and Insurance

### > Scientific Advisors:

**Bruno Palier** - Professor of Political Science, Co-Director LIEPP

**Mirna Safi** - Professor of Sociology

# NETWORK OF ACADEMIC PARTNERS

## GLOBAL PUBLIC POLICY NETWORK

Sciences Po established the Global Public Policy Network (GPPN) in 2005 together with Columbia SIPA and the London School of Economics.

The GPPN has since expanded to comprise seven institutions, Columbia University, FGV-EAESP, University of Tokyo, Hertie School of Governance,

Lee Kuan Yew School of Public Policy, Institute of Public Affairs at LSE and Sciences Po.

The GPPN addresses the most pressing public policy challenges of the 21<sup>st</sup> century, to influence public policy education and training, and innovate in teaching and research.

## DUAL DEGREE PROGRAMMES

The School offers dual degree programmes with some of the most prestigious institutions of higher education:



## ACADEMIC EXCHANGE

The School of Public Affairs offers a large scope of academic exchange opportunities throughout the world. Students in the School come from, and go to, some of the world's most prestigious institutions, such as UBC,

University of Toronto, Johns Hopkins-SAIS, Syracuse Maxwell, Tufts, LSE, Oxford, Cambridge, Freie, Heidelberg, CIDE Mexico, PUC Sao Paulo, Tsinghua, IE Business School, University of Tokyo and Ashoka University.

# A TRADITION IN TRAINING THE TOP CIVIL SERVICE OFFICERS

## THE FRENCH PUBLIC ADMINISTRATION

In France, top-level civil service positions are accessible only to those applicants who have passed competitive examinations and joined a dedicated school of public administration.

One of the most prestigious schools, leading to the highest positions in the public administration, is the National School of Administration (ENA).

Other schools are more specialized and grant access to foreign affairs, public health functions, the parliament's administration, etc.

They recruit among the best graduates through highly competitive exams.

The School of Public Affairs holds a long-standing tradition and is the leading institution in exam preparation for senior civil servants, with a one-year preparatory course for French competitive examinations.



### Entry exams prepared

- Banque de France (central bank)
- EHESP (health administration)
- EN3S (welfare administration)
- ENA (transversal, highest ranked civil servants)
- INET (regional administration)
- MAE - conseiller cadre d'Orient (Foreign Affairs)
- MAE - secrétaire cadre d'Orient (Foreign Affairs)
- MAE - secrétaire cadre général (Foreign Affairs)
- Assemblée nationale (Low chamber, parliament)
- Sénat (high chamber, parliament)
- TA et CAA (Administrative courts)
- Ville de Paris (City Hall)

## Sciences Po graduates among admits in the top French civil service



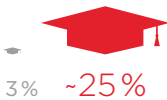
- Coming from Sciences Po
- Other candidates

## PREPARATION CENTRE FOR EUROPEAN CIVIL SERVICE

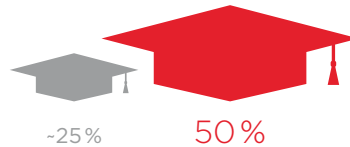
The preparation center for European civil service examinations at Sciences Po prepares participants for the AD5 (Administrator) competitive entry examination of The European Personnel Selection Office (EPSO).

The preparation is available in both French and English, and combines online and in-class modules. Among registered participants in this programme, 20 to 25% pass the eligibility step (<3% overall) each year, 50% of whom are admitted (~25% overall).

### Eligible



### Admitted



- Coming from Sciences Po
- Other candidates

## A GREAT DIVERSITY OF CAREERS WORLDWIDE

The School of Public Affairs offers a great diversity of careers worldwide in the public and private sectors. Graduates work in public administration and public institutions at the local, national and European level.

Graduates also take leadership positions in the private sector, with consulting firms and banks that work directly with the public sector, or in regulated private sectors. Our students' profiles are highly sought-after in international organisations, non-governmental organisations and in the media and cultural sectors.

# 90 %

of graduates find their first job within 6 months

# + 1 000

internships, apprenticeships and jobs diffused to our students every year

### GRADUATE CAREER PATHS



## 31%

PUBLIC ADMINISTRATION



## 20%

CONSULTING



## 9%

BANKING, INSURANCE, FINANCE



## 9%

CULTURE, CINEMA



## 6%

INDUSTRY, ENERGY, TRANSPORT



## 6.5%

INTERNATIONAL ORGANIZATIONS, ASSOCIATIONS, NGO



## 11%

PRESS, MEDIA, COMMUNICATION



## 5%

TRADE, DISTRIBUTION



## 2%

LAW



## 0.5%

EDUCATION, RESEARCH, THINK TANKS

### GRADUATES OF THE SCHOOL OF PUBLIC AFFAIRS TAKE ON LEADERSHIP POSITIONS IN THE PUBLIC AND PRIVATE SECTORS, AT THE LOCAL AND GLOBAL LEVELS

- Airbus
- Axa Group
- Boston Consulting Group
- Bank of France, World Bank
- Canal + Group
- European Commission
- EDF
- KPMG
- L'Oréal Group
- LVMH
- Ministries, Senates and National Assemblies
- Musée du Louvre
- OECD
- European Parliament
- SANOFI
- SNCF
- TOTAL SA
- UNESCO



## EXECUTIVE PROGRAMMES

The School of Public Affairs offers a set of training programmes for experienced professionals who wish to navigate across the borders between the public and the private sectors, civil society and politics, and between the regional national and international levels.

### **Relying on its strong and diverse faculty, the School offers different types of programmes:**

- Tailor-made programmes are developed together with Sciences Po Executive Education for public and private institutions looking to build their capacity. The functioning of the EU, public management, policy analysis and reform implementation are among the elements at the core of our programmes. The School of Public Affairs also draws on the expertise developed within its policy streams (digital and public policies, energy and sustainability, culture, etc.) to offer advanced training in those areas. Among recent realizations are a Training Programme for Indian Administrative Service (IAS) Officers, or an executive certificate in Management and Public Policy for young civil servants from the Western Balkans. The latter was funded by the European Commission.
- The open enrolment Executive Programme on European Public Policy and Management, in partnership with the Hertie School of Governance in Berlin, LUISS University in Rome, and King's College in London has been developed for top civil servants at national levels and in Brussels and prepares them to build intergovernmental and supranational cooperation in Europe.
- A part-time *"Executive Master en Management des Politiques Publiques"* (in French) and a full-time 1-year Master in Public Affairs complete the offer of executive programmes.



## BOARD OF ADVISORS

Our highly diverse and prestigious board of advisors which brings together experience at the highest level in the public sector, in private companies, international organisations as well as in civil society, provides external advice on the School of Public Affairs' strategy and curriculum, with members lending their international expertise to the success of the program and of our graduates.

- **Idrac, Anne-Marie (President)**

Chairperson of Toulouse Airport - French former Minister of State for Transportation

- **Algan, Yann (Dean)**

Professor of Economics, Sciences Po

- **Anderson, Lisa**

President, University of Cairo / former Dean of the School of International and Public Affairs (SIPA), Columbia University

- **Azema, David**

Bank of America Merrill Lynch

- **Badre, Bertrand**

Management Director, World Bank

- **Bailly, Maud**

Head of the Department of Economics, Finance, Business and Digital, Office of the Prime Minister

- **Bassères, Jean**

President, French National Employment Agency

- **Blanchard, Olivier**

Economist, MIT Peterson Institute / Former Chief Economist, IMF

- **Borraz, Olivier**

Director of the Center for the Sociology of Organizations / Professor of Sociology, Sciences Po

- **Boucault, Bernard**

Former Regional Prefect

- **Destot, Michel**

Member of French Parliament

- **Durand, Martine**

Chief Statistician, OECD

- **Faugère, Mireille**

Chief Counsellor, French Court of Audit (Cour des Comptes)

- **Gandur, Jean-Claude**

Founder and Chairman, AOG private investment group

- **Gaymard, Clara**

President GE France, Vice President GE international

- **Guriev, Sergei**

Professor of Economics, Sciences Po and Chief Economist, EBRD

- **Hay, Colin**

Professor of Political Science, Sciences Po

- **Jaeger, Paul**

Managing Director, Russell Reynolds Associates

- **Labaye, Éric**

Director and Chairman of the McKinsey Global Institute

- **Lamy, Pascal**

Former Director, WTO

- **Lazar, Marc**

Professor of History and Head of the History Center, Sciences Po

- **Loiseau, Nathalie**

Director, Ecole Nationale d'Administration

- **Pallez, Stéphane**

President and CEO, French National Lottery

- **Philippe, Édouard**

Mayor of Le Havre and Member of French Parliament

- **Pisani-Ferry, Jean**

French government Commissioner General for Policy Planning, Professor at the Hertie School of Governance

- **Steele, Claude**

Provost, University of California Berkeley

- **Stirn, Bernard**

Conseil d'État

- **Tubiana, Laurence**

Director, Institute of Sustainable Development and International Relations (IDDRI) / President, French Development Agency (AFD) Board of Governors

- **Van Lerberghe, Rose-Marie**

Member of the High Judicial Council, Pasteur Institute

- **Wargon, Emmanuelle**

Director-General of Public Affairs and Communication, Danone

- **Woll, Cornelia**

Professor of Political Science / Vice President for Studies and Academic Affairs, Sciences Po

- **Xue, Lan**

Dean SPPM Tsinghua Beijing

Sciences Po is France's leading university in the social sciences. For over 140 years, we have trained decision-makers in the public and the private sectors. Our mission today is to prepare a new kind of citizen and new actors of public affairs.

## ONE PASSION, ONE CHALLENGE

If you are passionate about advancing the common good, if you think humanity's grandest challenges are your own challenges, if you want to reinvent public affairs to shape the world of tomorrow, the School of Public Affairs is your school.

Cover: In May 2015, Sciences Po gathered students from around the world to participate in a student simulation of the international climate negotiations, COP21. This experiment combined political action, scientific understanding and artistic creativity.

Photo: Martin Argyroglo

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